

Fagerhult Group

We light up your world

Q3 2022 presentation

October 28th 2022

www.fagerhultgroup.com

Third quarter

Sales development

- Strong growth in net sales, 13,0% organic growth
- We observe a softening of the market's activity levels
- Order intake rolling 12 months above 8 SEK bn

Operating margin

- The results benefit from price increases in previous quarters
- This positive trend should continue as pricing is in focus

Many customer activities during the quarter

Growing success in renovation and refurbishment projects

Committed to Science Base Targets initiative



Q3 2022 in figures

Order intake: 1 891 MSEK (1 895)

-5,2% organic

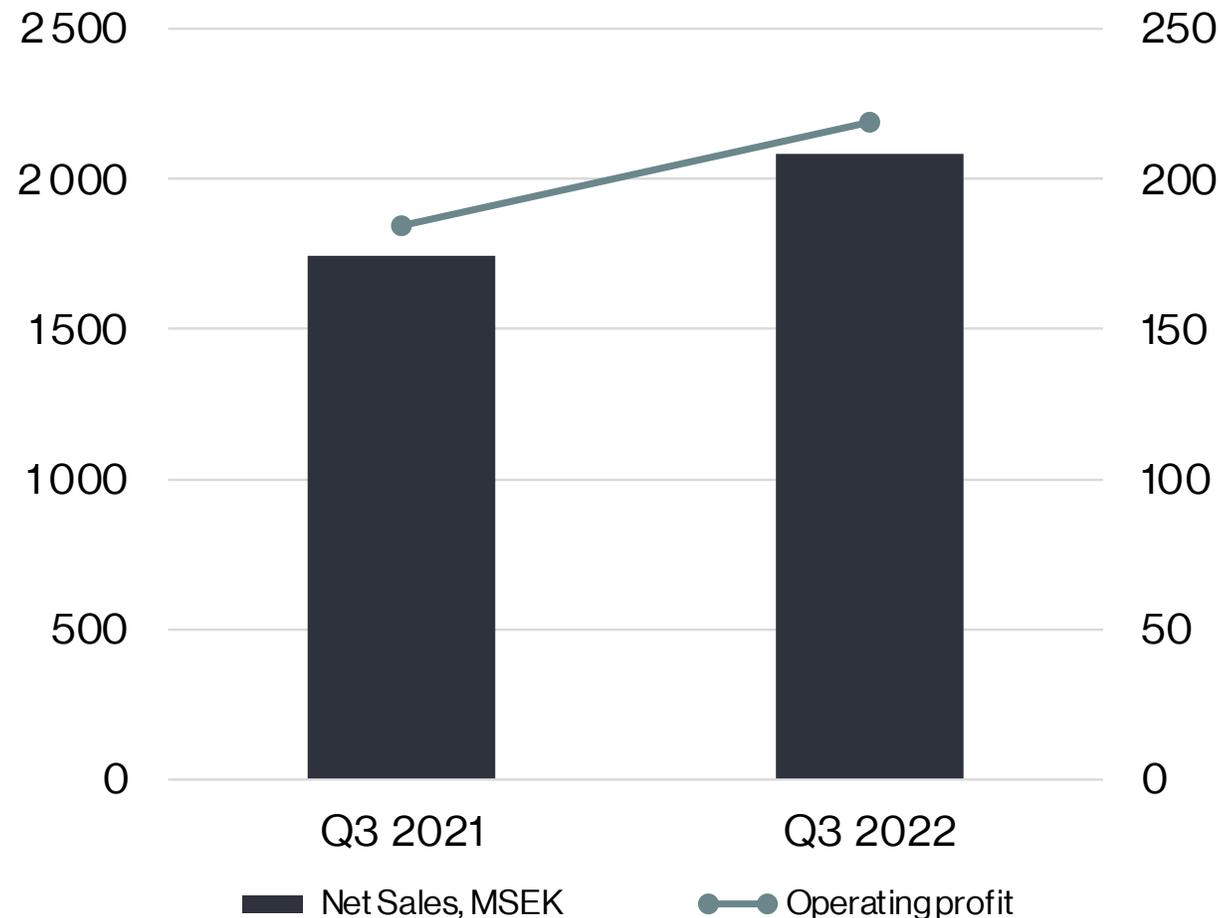
Net sales: 2 081 MSEK (1 745)

+13,0% organic

Operating profit: 219 MSEK (184)

Operating margin: 10,5% (10,6%)

Earnings per share: 0,89 SEK (0,72)



Q1-3 2022 in figures

Order intake: 6 279 MSEK (5 872)

+2,3% organic

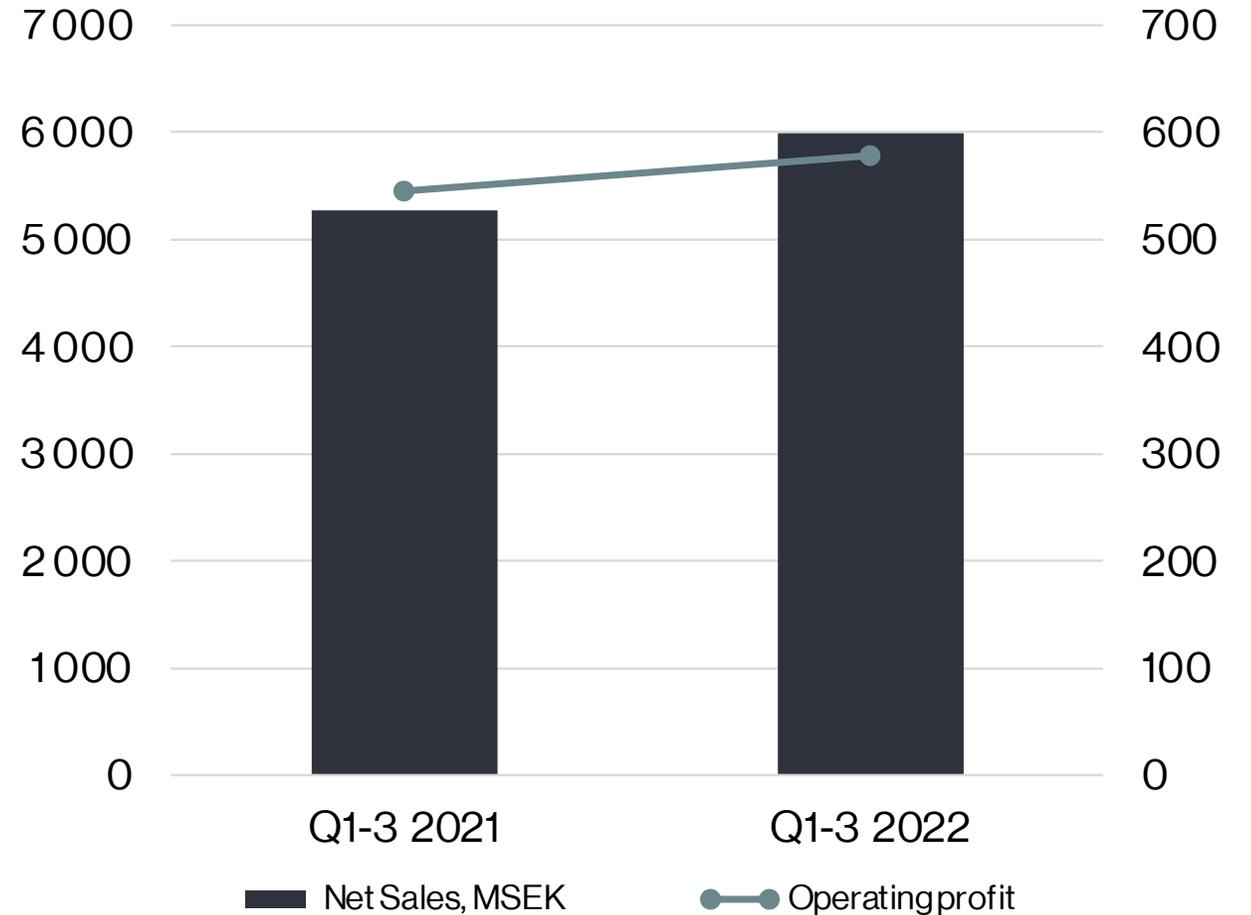
Net sales: 5 999 MSEK (5 268)

+9,0% organic

Operating profit: 579 MSEK (545)

Operating margin: 9,6% (10,4%)

Earnings per share: 2,31 SEK (2,03)



Our operating model

Business areas

Collection

ateljé Lyktan

iGuzzini

LED LINEAR

we-ef

Premium

FAGERHULT



Professional

ARLIGHT



Infrastructure

designplan
LIGHTING

i VALO

VEKO
LIGHTSYSTEMS

Connectivity

organic response

citygrid™

Group focus areas



Innovation



Sustainability



People &
Culture



A world
enhanced
by light

we-ef

THE FUTURE OF URBAN SPACES

September 28, 29 & 30

Together, We Light



Crystal – new optics for architectural applications

- Best possible light comfort
- Decorative light effect on surrounding ceiling



Nano-Optix wallwasher for Lichtkanal

- Transferred optics functionality onto an ultra-thin film of just 0.6 mm
- Lengths of up to 150 m gives uninterrupted lighting with no visible edges



Science Based Targets initiative

- Paris Agreement for the 1,5 °C target
- Carbon neutral by the latest 2050



SCIENCE
BASED
TARGETS

DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

**BUSINESS
AMBITION FOR 1.5°C**  

Renovation & Retrofit opportunity

Climate change

Sustainability
ambitions

Surging energy
prices

Fluorescent
lamps banned



Financial summary Q3

MSEK	Q3 2022	Q3 2021	
Net sales	2 081	1 745	19,3%
- Organic growth	227		13,0%
- FX-differences	109		
Operating profit	219	184	18,8%
Operating profit, %	10,5%	10,6%	-0,1 p.p.
Net profit	157	128	
Earnings per share, SEK	0,89	0,72	
Operating cash flow	85	202	

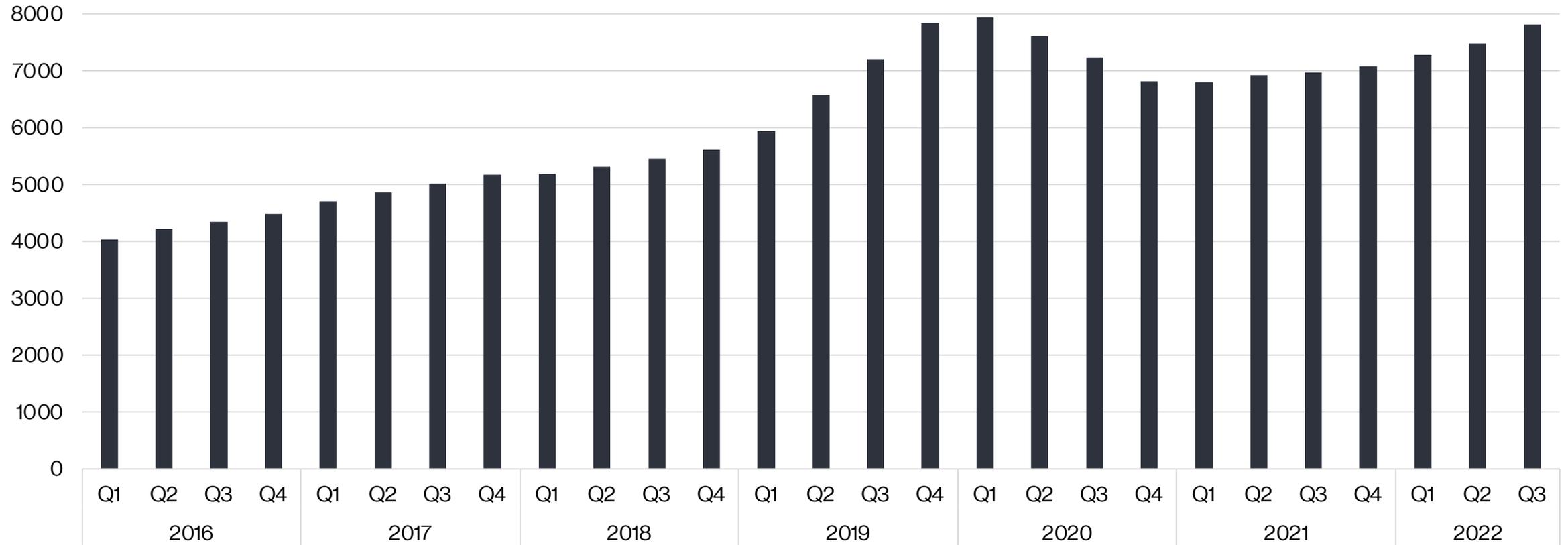
Financial summary YTD

MSEK	Q3 2022			Q3 2021		
	Q1-3 2022			Q1-3 2021		
Net sales	2 081	1 745	19,3%	5 999	5 268	13,9%
- Organic growth	227		13,0%	474		9,0%
- FX-differences	109			257		
Operating profit	219	184	18,8%	579	545	6,1%
Operating profit, %	10,5%	10,6%	-0,1 p.p.	9,6%	10,4%	-0,8 p.p.
Net profit	157	128		408	362	
Earnings per share, SEK	0,89	0,72		2,31	2,03	
Operating cash flow	85	202		37	461	

Sales development

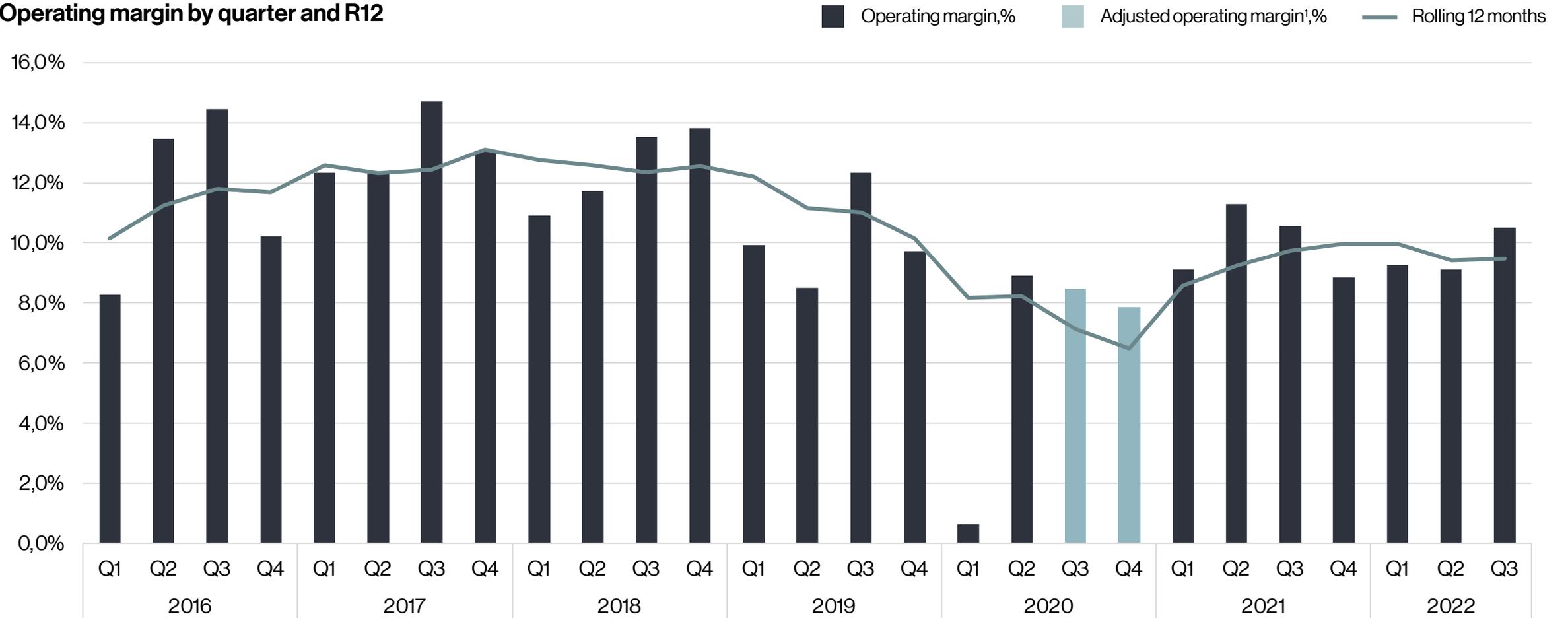
Net sales R12

■ Net sales R12, MSEK



Margin development

Operating margin by quarter and R12



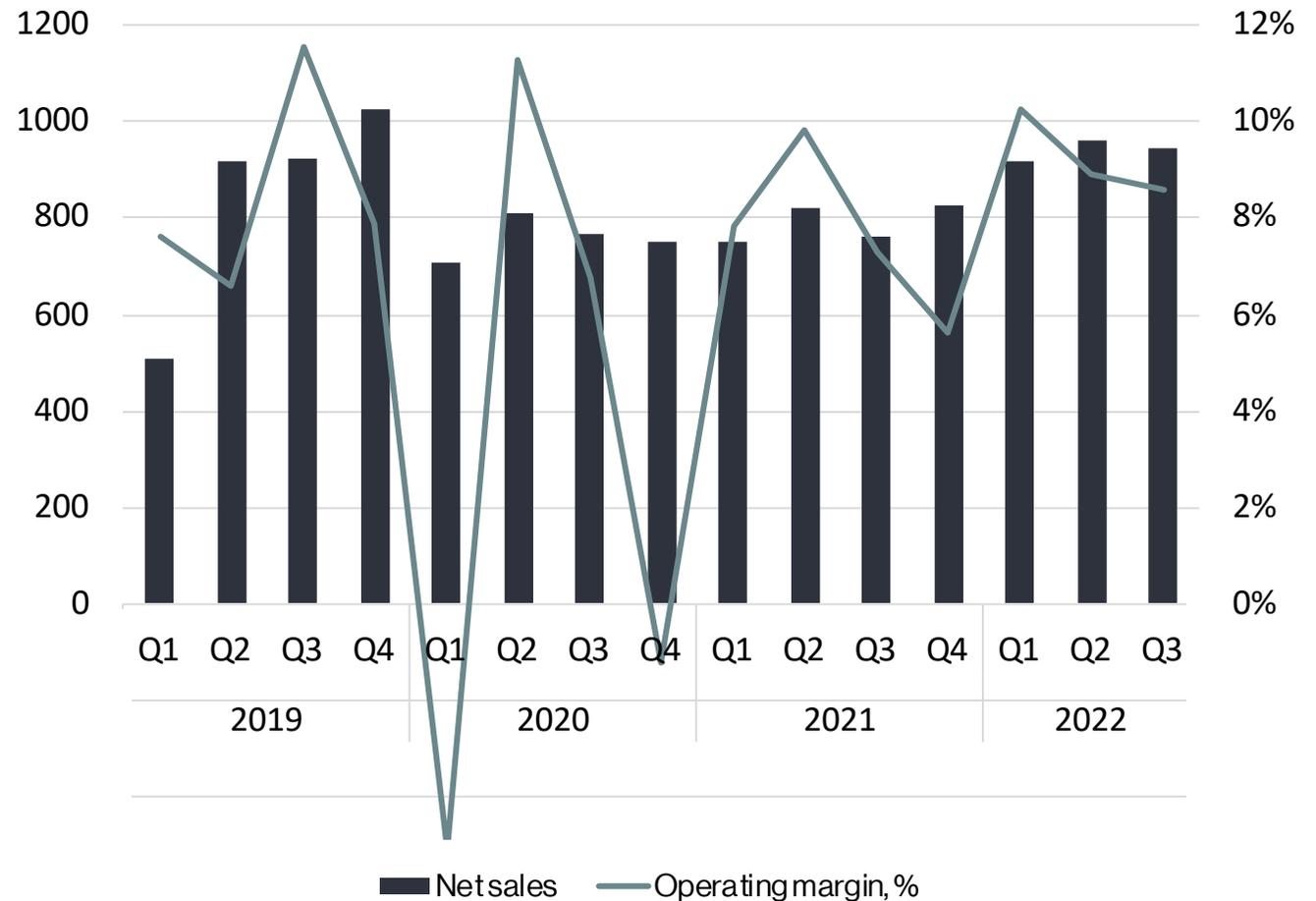
Collection

Financials Q3

- Order intake 840 (857) MSEK, organic -9,8%
- Net sales 946 (764) MSEK, organic +14,9%
- Operating margin 8,6% (7,3%)

Business update

- Year-to-date order intake position at all time high
- All businesses deliver the strong sales growth
- Margins continue to improve and become more consistent



Premium

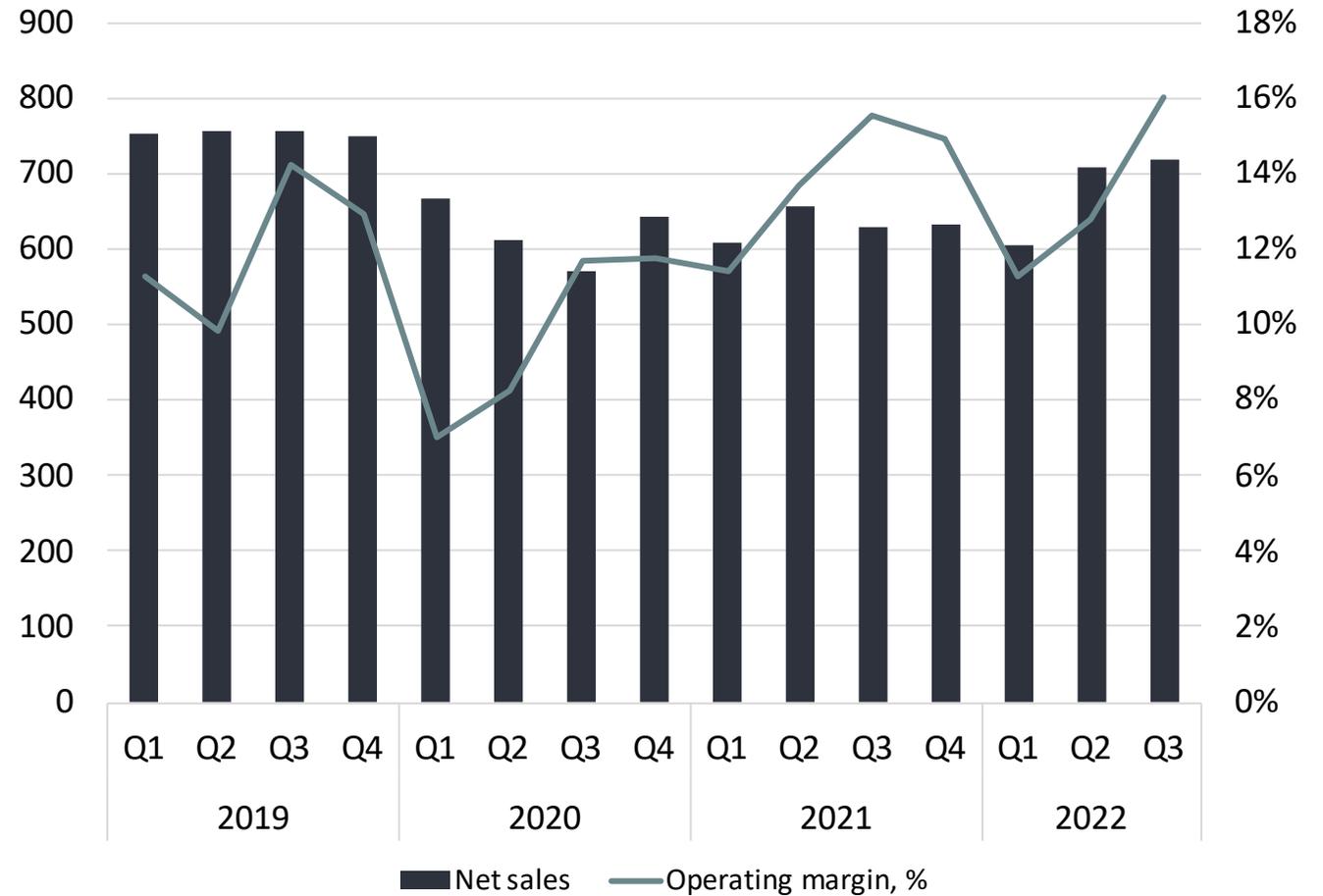
Financials Q3

- Order intake 609 (637) MSEK, organic -7,8%
- Net sales 719 (629) MSEK, organic +8,7%
- Operating margin 16,0% (15,5%)

Business update

- Solid performance with good organic sales growth
- Exceptionally strong operating margins
- Year-to-date order intake position ahead of last year

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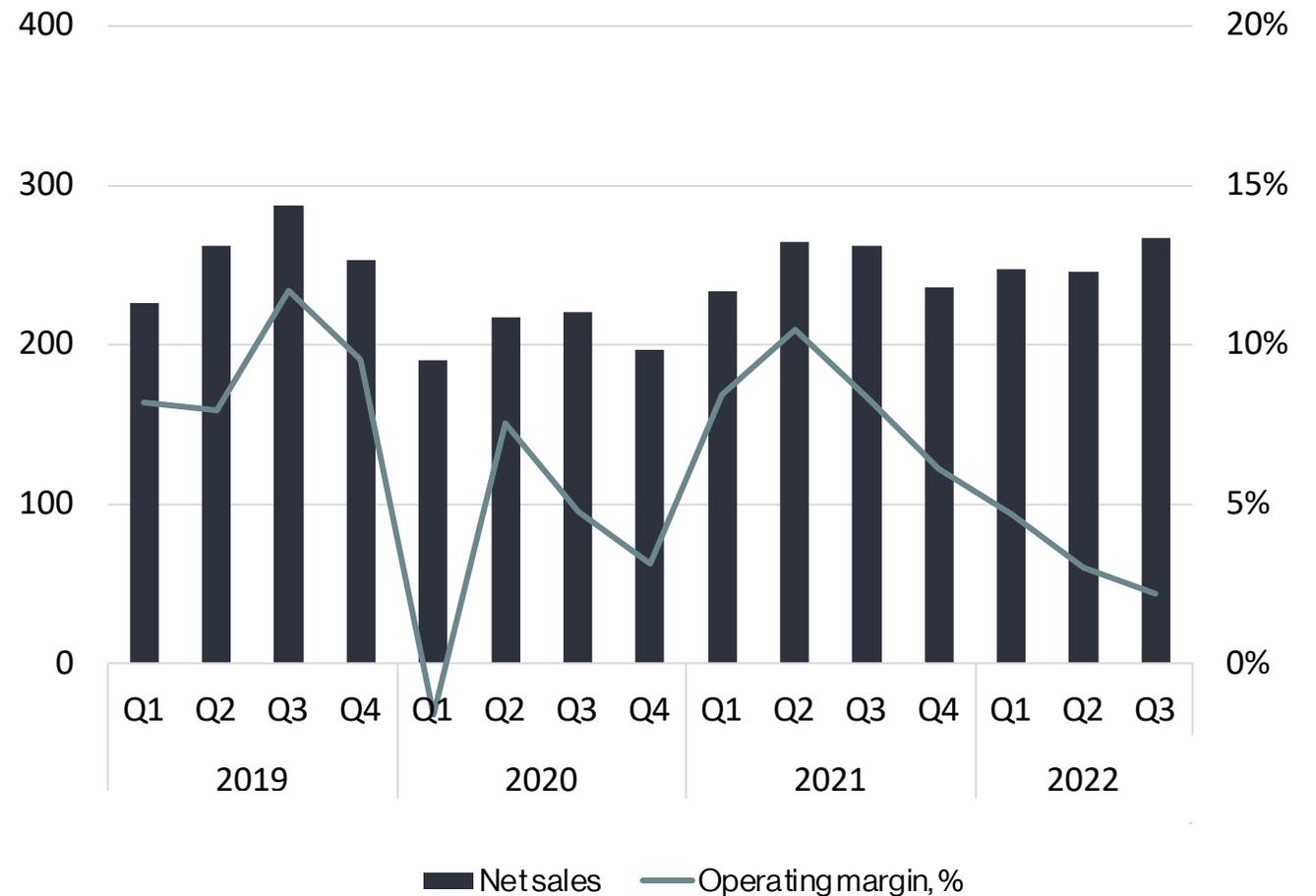
Professional

Financials Q3

- Order intake 172 (209) MSEK, organic -14,8%
- Net sales 267 (262) MSEK, organic +4,7%
- Operating margin 2,2% (8,4%)

Business update

- Order intake impacted by weak Turkish Lira and the political and economical uncertainty in the UK
- Results are below expectations and we are intensively working on improvement programs in the UK and Australia



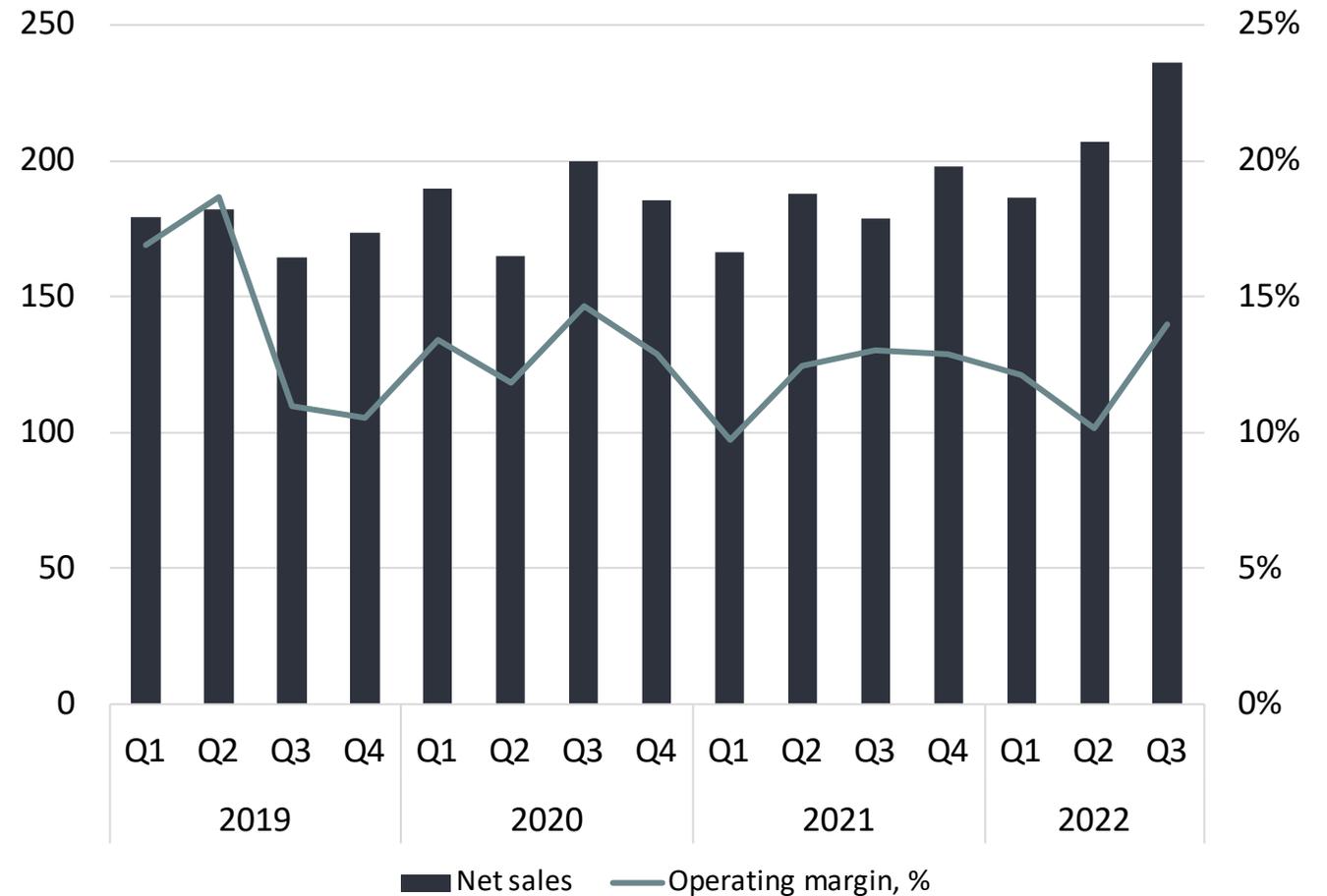
Infrastructure

Financials Q3

- Order intake 270 (192) MSEK, organic +34,9%
- Net sales 236 (179) MSEK, organic +27,0%
- Operating margin 14,0% (13,0%)

Business update

- Record high order intake
- Good growth in the Netherlands and the UK
- Return to strong operating margins



Cash flow

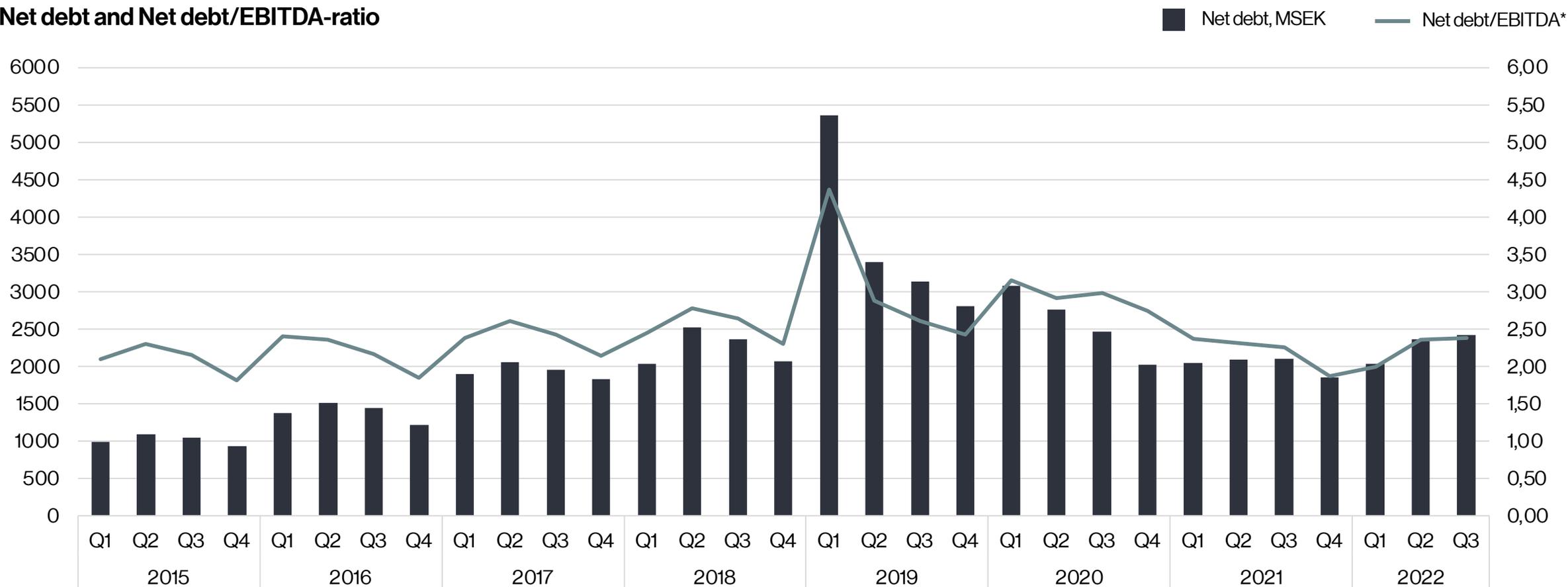
Operating cash flow by quarter and R12

■ Cash flow by quarter, MSEK — Rolling 12 months



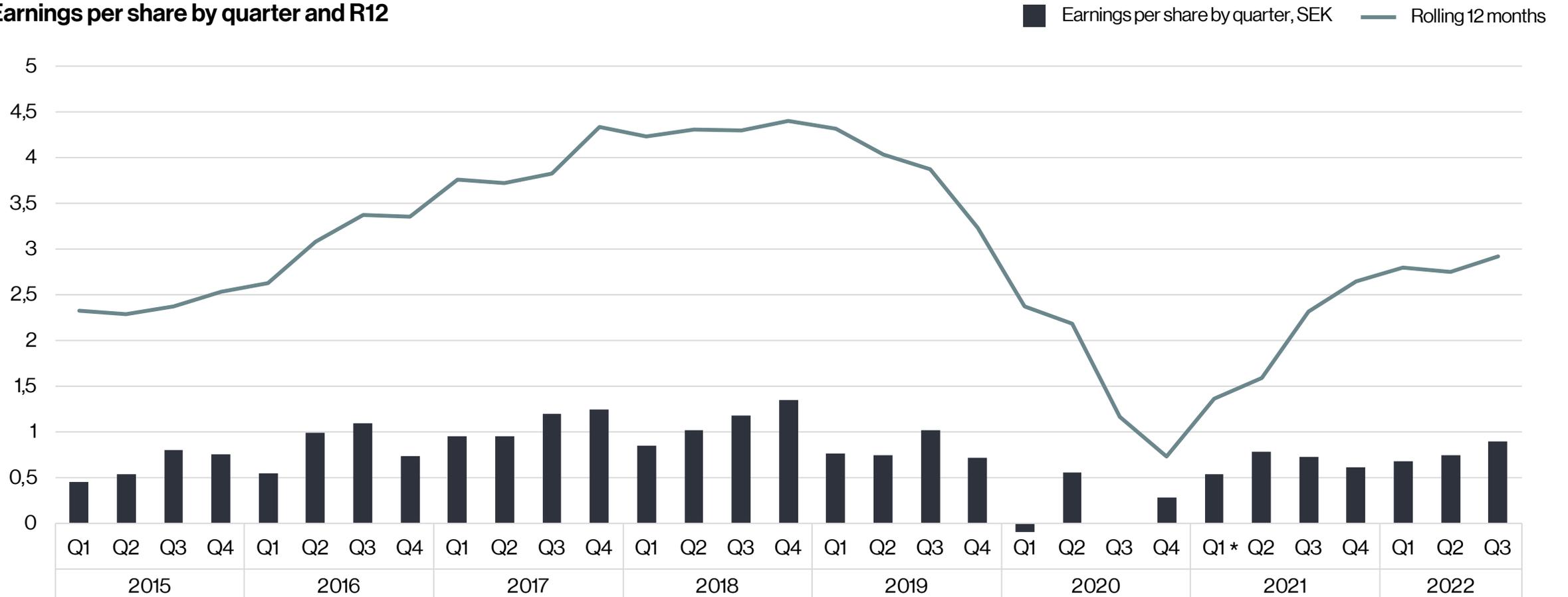
Net debt development

Net debt and Net debt/EBITDA-ratio



Earnings per share

Earnings per share by quarter and R12





Conclusions and recap

- Customer demand was very strong, organic +13,0%, resulting in the second highest quarterly net sales level
- Positive opportunities arising from the global mega-trends
- We have committed to Science Based Targets initiative, including:
 - The Paris Agreement, 1,5 degree target
 - Becoming carbon neutral in the longer term



